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|  | [**Innovative, Sustainable Solutions for Solid Waste Management**](http://www.gbbinc.com/) |
|  | **[Gershman, Brickner & Bratton, Inc.](https://www.google.com/maps/place/2010+Corporate+Ridge,+McLean,+VA+22102/data=!4m2!3m1!1s0x89b64addc591823f:0xe186443da6f43d0f?sa=X&ved=2ahUKEwjH4uT5zKbuAhXOxVkKHbNtBtUQ8gEwAHoECAUQAQ)**  [8300 Boone Blvd.](https://www.google.com/maps/place/2010+Corporate+Ridge,+McLean,+VA+22102/data=!4m2!3m1!1s0x89b64addc591823f:0xe186443da6f43d0f?sa=X&ved=2ahUKEwjH4uT5zKbuAhXOxVkKHbNtBtUQ8gEwAHoECAUQAQ)  [Suite 500](https://www.google.com/maps/place/2010+Corporate+Ridge,+McLean,+VA+22102/data=!4m2!3m1!1s0x89b64addc591823f:0xe186443da6f43d0f?sa=X&ved=2ahUKEwjH4uT5zKbuAhXOxVkKHbNtBtUQ8gEwAHoECAUQAQ)  [Vienna, VA 22182](https://www.google.com/maps/place/2010+Corporate+Ridge,+McLean,+VA+22102/data=!4m2!3m1!1s0x89b64addc591823f:0xe186443da6f43d0f?sa=X&ved=2ahUKEwjH4uT5zKbuAhXOxVkKHbNtBtUQ8gEwAHoECAUQAQ) |
|  | Symbol for telephone, followed by GBB's main office phone number.  Main: (703) 573-5800  [hello@gbbinc.com](mailto:hello@gbbinc.com)  [www.gbbinc.com](http://www.gbbinc.com) |
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| **April 19, 2024** |
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| **Sarah Edwards, President**  **Eunomia NA**  **61 Greenpoint Avenue, Suite 508**  **Brooklyn, NY 11222.**  [sarah.edwards@eunomia-inc.com](mailto:sarah.edwards@eunomia-inc.com)  **Letter of Agreement: Partnership for Development of Materials Management Plan for Indiana Department of Environmental Management** |

Dear Ms. Edwards,

Gershman, Brickner & Bratton, Inc. (GBB) hereby agrees to partner with Eunomia NA (Eunomia) as a subcontractor on the team assembled to pursue the Request for Proposal (RFP) #24-77622 issued by the Indiana Department of Environmental Management for the Development of a Materials Management Plan.

If awarded the project by the Indiana DEM, GBB will support project research and inform the detailed planning and implementation strategies necessary for the practical aspects of statewide materials management.

GBB has the ability and availability to devote sufficient time to perform the services highlighted above within this timeline. GBB consultants have concurrent assignments that are typical for GBB as they start and stop with task activities complete and client review time ongoing. Team members will make necessary arrangements for increased availability for the Eunomia team and the Indiana Department of Environmental Management when needed, depending on the priorities and the tasks at hand. It is expected that, at times, this assignment will require full-time dedication, but that will ebb and flow over the Project’s duration, and we will adjust our schedules to do this as this Project requires.

The main GBB team will be augmented by other GBB consultants and staff as needed, upon approval from Eunomia and Indiana DEM.

Sincerely,

A picture containing text, light

Description automatically generated**Gershman, Brickner & Bratton, Inc.**

**Christopher A. Lund**

Executive Vice President

(703) 573-5800 / [clund@gbbinc.com](mailto:clund@gbbinc.com).